



Engine for growth

Policy makes entrepreneurship possible. BeTech makes it successful.

Every neighbouring country worth benchmarking has funded an ecosystem engine - and in each of them Tech now ranks first or second for growth.

Belgian Tech now needs its Series A.

BeTech has been built entirely privately, by builders for builders: twelve years of continuous building, reaching 7,300 entrepreneurs directly rather than through intermediaries. BeTech is not asking for funding to get started. It is asking for fuel to scale what already exists.

7,300 ENTREPRENEURS	12 yrs PRIVATELY BUILT	110+ EXPERTS	9 CATEGORIES LIVE	40 EXTRA IDENTIFIED	1,200 MEMBERS ABROAD
-------------------------------	----------------------------------	------------------------	-----------------------------	-------------------------------	--------------------------------

WHY THE RETURN IS DIFFERENT HERE

One engine, already running

FRENCH TECH TECHLEAP	INVEST public money first	BUILD years to stand it up	GROWTH then it compounds	Others had to build an engine. Belgium only has to fuel it. BeTech was built first - privately, bottom-up and by builders for builders, over twelve years, at no cost to government. There is no new agency, extra layer or start-up phase to fund. BeTech co-builds with private partners instead of building top-down. That is why the same public money buys more here: it scales what already works and unlocks additional private capacity.
BETECH 2014-2026	BUILD ✓ done, privately, 12 years	INVEST we are here	GROWTH the same compounding	

THE PLAN

Ten years · three ambition levels · benchmarked outcomes

€10M GROW 10-YEAR BUILDING BUDGET WHAT THIS LEVEL PUTS IN MOTION Customers & Demand: Customer Network and First Customer. Belgian corporates giving Belgian startups a first pilot, contract and reference. Knowledge & Pay-it-Forward: Experts, Mentorship and Masterclasses, at a scale the volunteer model cannot reach. Intelligence & Evidence: State of Belgian Tech plus a quarterly Belgian Tech Pulse, the instrument that measures the commitment. +2 to +3 ADDITIONAL UNICORNS 3,000–5,500 TECH JOBS AVG / JOB €2,350 · The loop turns, but slowly.	€20M ACCELERATION 10-YEAR BUILDING BUDGET WHAT THIS LEVEL PUTS IN MOTION, ON TOP OF GROW Capital: Capital Circle, Invest Nights, Exit → Reinvest. Founders who made it funding what comes next. Talent & Operators: Executive Bench, Board Network, Talent Movement. The operator capacity that turns a startup into a scale-up. Scale & International: Global Landing Network, Missions, Scaling Nights. A BeTecher abroad is never alone. +5 to +6 ADDITIONAL UNICORNS 7,000–14,000 TECH JOBS AVG / JOB €1,900 · The ecosystem accelerates.	€50M OUR AMBITION TRANSFORMATION 10-YEAR BUILDING BUDGET WHAT THIS LEVEL PUTS IN MOTION, ON TOP OF ACCELERATION Strategic Technologies: founder-led circles in AI, cybersecurity, quantum, space, robotics, biotech and dual-use. 100 Champions · Founder Pipeline · Succession · Resilience Circles: the full flywheel, from student to exit and back again. Transform into a Tech nation - Compete in Champions League +18 to +21 ADDITIONAL UNICORNS 24,000–45,000 TECH JOBS AVG / JOB €1,450 · The top level compounds.
---	--	--

 YEAR 1 YEAR 10	The public base is the accelerant, not the permanent fuel. On top of it BeTech co-builds with private partners, and that private share is designed to grow year on year until it carries the work again. Public investment buys the years in which the pay-it-forward loop becomes self-sustaining. Techleap did exactly this and now finances its working entirely privately.
-----------------------	--

THE MENU IS NOT THE CONSTRAINT.

BeTech has 49 interventions documented and ready: 9 existing, 24 described future initiatives, 11 further possibilities under BeTech Experts and 5 strategic directions. Delivery is bottom-up and co-built: the community and 110+ experts carry much of the work, partners carry a share, and third-party initiatives can be backed too. Techleap delivers roughly 3 to 4 interventions a year on about €5M; BeTech stretches the same budget further because it co-builds rather than owns every initiative.

THE ASK

Digitalisation starts with builders

Technology adoption accelerates where builders concentrate. Builders, entrepreneurship, companies, jobs and growth form one chain.

Brussels, or several

Funding alone positions Brussels as the Tech centre of Belgium. Pooling reduces Brussels's cost, but also its ownership of the ambition.

Why €50M, and why now

Less per year than Techleap, over a longer horizon, in a harder market, with the engine already built. The top level signals ambition to talent and capital.

**The engine is built and running.
All it has ever needed is fuel.**

€10M to grow · €20M to accelerate
€50M to build a Tech nation